



SIGAR

Office of the Special Inspector General
for Afghanistan Reconstruction

March 25, 2013

The Honorable Chuck Hagel
Secretary of Defense

Dear Secretary Hagel,

As you know, my office is charged by Congress with the responsibility for leading, coordinating, and recommending policies to promote economy, efficiency, and effectiveness of programs and operations for the reconstruction of Afghanistan. The audits, inspections, and investigations that SIGAR conducts form the basis for our execution of this responsibility.

In a recent conversation with the U.S. Ambassador to Afghanistan, I mentioned that we would be looking at the most and least successful reconstruction projects, as identified by U.S. agencies. I believe that this will be a valuable exercise. It is important to understand how U.S. agencies evaluate and perceive both their successes and failures. Such an understanding is critical for formulating lessons learned from our unprecedented reconstruction effort.

Therefore, I formally request that you provide:

- a list of the ten Afghanistan reconstruction projects/programs funded and deemed most successful by the Department of Defense;
- a list of the ten Afghanistan reconstruction projects/programs funded and deemed least successful by the Department of Defense; and
- a detailed explanation of how these projects/programs were evaluated and selected as the ten most and least successful projects, including the specific criteria used for each.

I am submitting this request pursuant to my authority under Public Law No. 110-181, as amended and the Inspector General Act of 1978, as amended. Please direct your staff to provide this information by April 25, 2013, to Monica Brym, SIGAR Director of Special Projects, at [REDACTED]. If you have any questions or concerns, please do not hesitate to contact me at [REDACTED] or Ms. Brym at [REDACTED]. Thank you for your prompt attention to this matter.

Sincerely,


John F. Sopko
Special Inspector General
for Afghanistan Reconstruction

cc:

General Joseph F. Dunford, Jr., Commander, U.S. Forces-Afghanistan, and
Commander, International Security Assistance Force
General James N. Mattis, Commander, U.S. Central Command



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Office of the Special Inspector General
for Afghanistan Reconstruction

March 25, 2013

The Honorable John F. Kerry
U.S. Secretary of State

Dear Secretary Kerry,

As you know, my office is charged by Congress with the responsibility for leading, coordinating, and recommending policies to promote economy, efficiency, and effectiveness of programs and operations for the reconstruction of Afghanistan. The audits, inspections, and investigations that SIGAR conducts form the basis for our execution of this responsibility.

In a recent conversation with the U.S. Ambassador to Afghanistan, I mentioned that we would be looking at the most and least successful reconstruction projects, as identified by U.S. agencies. I believe that this will be a valuable exercise. It is important to understand how U.S. agencies evaluate and perceive both their successes and failures. Such an understanding is critical for formulating lessons learned from our unprecedented reconstruction effort.

Therefore, I formally request that you provide:

- a list of the ten Afghanistan reconstruction projects/programs funded and deemed most successful by the Department of State;
- a list of the ten Afghanistan reconstruction projects/programs funded and deemed least successful by the Department of State; and
- a detailed explanation of how these projects/programs were evaluated and selected as the ten most and least successful projects, including the specific criteria used for each.

I am submitting this request pursuant to my authority under Public Law No. 110-181, as amended and the Inspector General Act of 1978, as amended. Please direct your staff to provide this information by April 25, 2013, to Monica Brym, SIGAR Director of Special Projects, at [REDACTED]. If you have any questions or concerns, please do not hesitate to contact me at [REDACTED] or Ms. Brym at [REDACTED]. Thank you for your prompt attention to this matter.

Sincerely,

John F. Sopko
Special Inspector General
for Afghanistan Reconstruction

cc: The Honorable James B. Cunningham, U.S. Ambassador to Afghanistan



SIGAR

Office of the Special Inspector General
for Afghanistan Reconstruction

March 25, 2013

The Honorable Rajiv Shah
Administrator
U.S. Agency for International Development

Dear Dr. Shah,

As you know, my office is charged by Congress with the responsibility for leading, coordinating, and recommending policies to promote economy, efficiency, and effectiveness of programs and operations for the reconstruction of Afghanistan. The audits, inspections, and investigations that SIGAR conducts form the basis for our execution of this responsibility.

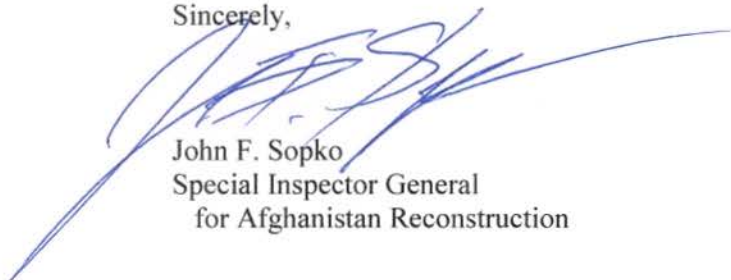
In a recent conversation with the U.S. Ambassador to Afghanistan, I mentioned that we would be looking at the most and least successful reconstruction projects, as identified by U.S. agencies. I believe that this will be a valuable exercise. It is important to understand how U.S. agencies evaluate and perceive both their successes and failures. Such an understanding is critical for formulating lessons learned from our unprecedented reconstruction effort.

Therefore, I formally request that you provide:

- a list of the ten Afghanistan reconstruction projects/programs funded and deemed most successful by USAID;
- a list of the ten Afghanistan reconstruction projects/programs funded and deemed least successful by USAID; and
- a detailed explanation of how these projects/programs were evaluated and selected as the ten most and least successful projects, including the specific criteria used for each.

I am submitting this request pursuant to my authority under Public Law No. 110-181, as amended and the Inspector General Act of 1978, as amended. Please direct your staff to provide this information by April 25, 2013, to Monica Brym, SIGAR Director of Special Projects, at [REDACTED]. If you have any questions or concerns, please do not hesitate to contact me at [REDACTED] or Ms. Brym at [REDACTED]. Thank you for your prompt attention to this matter.

Sincerely,



John F. Sopko
Special Inspector General
for Afghanistan Reconstruction

cc: Dr. S. Ken Yamashita, USAID Mission Director for Afghanistan